

Module Title:		Leadership and Enterprise in Health and Wellbeing		Leve	el:	6		Credit /alue:	20	)	
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Module code: HLT614		HLT614	Is this a new module?	y Yes		Code of module being replaced:					
Cost Centre: GANG		GANG	JACS3 code:		B	B900					
Trimester(s) in which to be offered:			1	Wi	th effec m:	t	September 17				
School: Social & Life Sciences				Module Leader	I Dr Nikki Hovd			oyd Jone	es		
Scheduled	learn	ing and teaching	hours								30 hrs
Guided inc	lepend	dent study		170 hrs							
Placement				0 hrs							
Module duration (total hours)				200 hrs							
Programme(s) in which to be offered			ffered						Core	)	Option
BSc ( Hons) Health and Wellbeing			g						✓		
BSc ( Hons) Mental Health and Wellbeing								✓			
Pre-requisites											
None											
Office use only Initial approval December 16 APSC approval of modification Enter date of approval					Versio	on 1					
Have any derogations received SQC approval?					Yes [		· ✓				



#### **Module Aims**

Enterprise is seen as a key graduate skill and is defined as the application of creative ideas and innovations to practical situations. Within a health, social and community empowerment agenda, social enterprise is defined as the creative development of entrepreneurial businesses whose "purpose for trading is to address social problems, improve communities, people's life chances, or the environment" (Social Enterprise UK 2012).

This module has therefore been designed to facilitate entrepreneurial thinking and skills development within the health/ mental health & wellbeing empowerment agenda, in order to provide flexibility for accommodating students work experiences and career interests.

This module therefore aims to:

- 1. Foster student entrepreneurial thinking and skills required for social enterprise / advocacy ventures or for healthcare improvement
- 2. Develop student capacity to generate new ideas for enterprise that will enhance wellbeing within a relevant community context
- 3. Enable students to rehearse business and negotiation skills with peers and to incorporate this feedback into self-assessment and reflection

# **Intended Learning Outcomes**

Key skills for employability

KS1	Written, oral and media communication skills
KS2	Leadership, team working and networking skills
KS3	Opportunity, creativity and problem solving skills
KS4	Information technology skills and digital literacy
KS5	Information management skills
KS6	Research skills
KS7	Intercultural and sustainability skills
KS8	Career management skills
KS9	Learning to learn (managing personal and professional development, self-
	management)
KS10	Numeracy

At the end of this module, students will be able to	<sup>,</sup> Skills
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1		KS1
	Critically appraise a range of social enterprise and strategic health improvement strategies applicable to a UK context	KS2
		KS5
	Develop and present a social enterprise or health	KS1
2	improvement idea aimed at potential stakeholders in a health /mental health & wellbeing context	KS4
		KS7
	Demonstrate a comprehensive understanding of key leadership attributes in the context of social enterprise and	KS1
3		KS6
	health improvement strategies.	KS7
	Critically reflect on the development of personal, entrepreneurial thinking and communication and develop an	KS2
4		KS8
	evidence based plan for further skills development	KS9

# Transferable/key skills and other attributes

- Present ideas and arguments in a well-structured and coherent manner in a variety of formats
- · Negotiate formally and informally as appropriate
- Identify and propose solutions to problems, both in relation to the substantive area of
- Health studies and to other educational and social issues
- Develop an appreciation of how organisations and businesses within the sector
- Operate and consider the relevance of national employability skills criteria

Derogations	
N/A	

#### **Assessment:**

- 1. Oral presentation of a business proposal detailing a social enterprise or health improvement strategy incorporating target population; feasibility and potential project challenges. (40%) 20 mins.
- 2. Report: A report detailing a business proposal for a social enterprise or a health improvement strategy. The report should critically focus on the proposed evaluation and sustainability of the project. (60%)

Assessment number	Learning Outcomes to be met	Type of assessment	Weighting (%)	Duration (if exam)	Word count (or equivalent if appropriate)
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1	2,3	Oral assessment	40%	15 mins & 5 min questions	1,500
2	1,3, 4	Report	60%		2,500

### **Learning and Teaching Strategies:**

A variety of teaching methods will be used including lectures, VLE resources, debate, discussion and tutorials. Studies will be utilised to provide opportunity for learning from community development organisations, third sector and social enterprises.

Students will also engage in independent learning activities which will include researching the background, context and feasibility of their social enterprise idea.

### Syllabus outline:

Definitions of social enterprise

Social drivers and political context of social enterprise civic responsibility & social participation

Context for business planning in the health sector

Improvement philosophy and methods

Governance, sustainability and evaluation

Leadership theory: leadership attributes qualities and aptitude; operational, strategic and visionary leadership.

Self-awareness, emotional intelligence, managing stress, motivation

Professional judgement and decision making

Leading and developing teams; team building, team dynamics, managing conflict

Financial awareness, project management, resource management, workload management

Benchmarks and other key performance and quality indicators

Corporate responsibility and ethics

Business proposals & negotiation skills

#### **Bibliography:**

### **Essential reading**

Gregson, R and Court, L (2010) *Building healthy communities: A community empowerment Approach.* London: Community Development Foundation.

Mawson, A (2008) The Social Entrepreneur: Making Communities work. Atlantic Books.

Price M. (2009). Social enterprise: What is it and why it matters. 2<sup>nd</sup> Edition. Fflan Ltd. Wales.



Ridley-Duff, R and Bull, M (2016) *Understanding Social Enterprise: Theory and Practice.* 2<sup>nd</sup> Edition. London: SAGE Publications Ltd

# Other indicative reading

Bate, P and Robert, G (2008) *Bringing User Experience to Healthcare Improvement. The concepts, methods and practices of experience – based design.* Oxford:Radcliffe Publishing

Department of Health (2008) *Taking the Lead- Engaging people and communities*. London, Department of Health

Healthcare Commission (2009) Listening, learning and working together: A national study of how well healthcare organisations engage local people in planning and improving their services. Concordat Gateway Number 171. London: Commission for Healthcare Audit and Inspection

Labonté, R. and Laverack, G. (2008), *Health promotion in action: from local to global Empowerment*. Basingstoke:.Palgrave Macmillan

Roberts J and Amin A. (Eds) (2008) *Community, Economic Creativity and Organisation*. Oxford University Press.

#### Websites:

Community Development Foundation <a href="http://www.cdf.org.uk">http://www.cdf.org.uk</a>

Institute for Healthcare Improvement (IHI) <a href="https://www.ihi.org/Pages/default.aspx">www.ihi.org/Pages/default.aspx</a>